Annual Campus Report (no. 8)

For Reporting Year 2014-15
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1. Executive Summary

The Universities at Medway comprises the University of Greenwich, the University of Kent and Canterbury Christ Church University, all located on the conjoint campus at Chatham Maritime. Mid Kent College relocated and consolidated their provision to their Oakwood Park and Medway campuses in the summer of 2012, which provided space additional teaching and office space for the Universities.

Most eagerly anticipated is the conversion of the derelict C4 swimming pool building into a multi-purpose Student Hub, due for completion in September 2016. The Student Hub will provide the new space for GK Unions and student union services alongside a café/bar, social gathering areas and informal meeting spaces. It will be the base for a wealth of societies and activities to enhance the student experience.

The Universities at Medway are grateful to the donor of an annual bursary specifically for students studying at the Medway campus from all three of the Institutions. This has transformed the lives of many students who have benefited from the bursary. Students and staff on the Medway Campus have also welcomed the appointment of Sally Apokis as Campus Chaplain, a partnership appointment between the Universities and Rochester diocese.

The ongoing construction at nearby Chatham Waters will see an expansive area of disused industrial riverside transformed into a modern business, retail and residential park. A leading supermarket, a hotel and Medway University Technical College will be located a short walk away from the campus, close to the student accommodation at Liberty Quays. The hotel will enhance the ability of the Universities at Medway to deliver its successful programme of high quality language schools, seminars and conferences.

In its first ten years, the student population of the Universities at Medway has more than doubled. Innovative, distinctive programmes have been developed and mutually beneficial partnerships have been formed with local and regional stakeholders. The campus has made a vital contribution to the regeneration of Medway and has a firm foundation as it ventures into the next decade.
2. Outputs in relation to the project

2.1 Student Outputs

Reporting Period: Academic Year 2014-15

The figures stated below are the combined total Full Time Equivalent (FTE) students from all three Universities at Medway.

All Institutions experienced a small dip in numbers resulting from the rise in tuition fees introduced in 2012. The MKC student numbers are no longer included.

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<tr>
<td><strong>Total</strong></td>
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<tr>
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<td>7010 *</td>
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*MKC student numbers are no longer included.
2.2 Job/Staffing FTE Staff Outputs

Reporting Period: Academic Year 2014-15

The figures stated below are the combined totals of Full Time Equivalent (FTE) staff from all three Universities at Medway, broken down by ethnicity. The MKC staff numbers are no longer included.

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<td>211</td>
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<td>312</td>
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<td>36</td>
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<td>32</td>
<td>49</td>
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<tr>
<td>TOTAL</td>
<td>235</td>
<td>277</td>
<td>321</td>
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<td>499</td>
<td>513</td>
<td>578</td>
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<th>2013-14</th>
<th>2014-15</th>
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<tr>
<td>TOTAL</td>
<td>639</td>
<td>648</td>
<td>670</td>
<td>669</td>
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</table>

*MKC staff numbers no longer included
3. General Campus Update

3.1 University of Kent

Following significant investment in state of the art facilities, the School of Music & Fine Art was established in the Historic Dockyard in summer 2013. Offering both undergraduate and postgraduate taught and research programmes in the areas of Music and Audio Arts, Event and Experience Design and Fine Art, the School has enhanced the Arts and Humanities portfolio at Medway. The School of Music & Fine Art will be joined on the Dockyard by the Medway branch of the Kent Business School in summer 2015, as the University utilises the Sail & Colour Loft for academic offices and teaching space, and the Old Dockyard Church will be refurbished to provide a 300+ seat lecture theatre for the Kent Schools based on the Dockyard. To further support the increased presence on the Dockyard, the Galvanising Workshop will be refurbished to include a performance space and café, due to open in January 2016.

Since September 2014, the Liberty Quays Halls of Residence has welcomed the opening of Cargo, an award winning (U Dine Awards) bar and bistro which offers lunch and dinner menus alongside a bar and live music venue in the evening.

In summer 2012, Professor Nick Grief was appointed the Sub Dean for Medway (now Dean for Medway) to oversee the academic portfolio at Medway and its further development, alongside liaison with the Faculty Deans and other key stakeholders, both internally within Kent and also with external partners.

The Kent portfolio at Medway has been enhanced by a number of new postgraduate taught programmes including the MA in Multimedia Journalism and MA in International Multimedia Journalism (aimed at overseas students); MA in Social Work; MA Fine Art; MA Sound and Image, and a suite of MA programmes in Music; and an MSc in Sports Science for Optimal Performance.

Kent Health has continued to develop as the University’s one-stop-shop for health and social care expertise in research, training, innovation and partnerships with the regional NHS, and having a key aim of bringing the region’s healthcare agencies together to promote collaborative practice. Kent Health is the vehicle to bring the cross-University activities together into a coherent interface and provide clear co-ordination for both internal and external stakeholders.

The University of Kent has continued to collaborate with external partners via activities such as the Sponsorship of Brompton Academy; involvement and sponsorship of the TONE Festival in summer 2014 and the continued collaboration with Sky News for our Centre for Journalism including the annual Bob Friend Memorial Lecture and the awarding of a bursary to a 1st year Journalism student.
3.2 University of Greenwich

In 2013, the University of Greenwich created a new faculty structure under the leadership of Pro Vice-Chancellor Professor Martin Snowden. The Faculty of Engineering & Science was established at Medway, comprising the former schools of Engineering and Science together with the Natural Resources Institute and the School of Pharmacy (run jointly with University of Kent).

The faculty’s curriculum has extended and now features a new MBiol in its range of Integrated Masters. A postgraduate award in Food Innovation has been developed, harnessing expertise in food and nutrition from across the faculty. In Engineering, an exciting curriculum now provides a common first year for civil, mechanical, electrical and computer engineering students, with a specialism in Intelligent Systems and Robotics.

The faculty has over 300 part-time students, almost all of whom are sponsored by their employers, including the Ford Motor Company via their Higher Apprenticeship Scheme which is a significant partnership to train a new generation of engineers.

To support these innovations, Medway campus has embarked upon a programme of laboratory development which will include a significant upgrade of its specialist computing facilities and enhancements to the engineering provision.

The Faculty of Engineering & Science hosts significant research activity. It has over 250 MPhil/PhD students and generates research income in excess of £10 million per year. A major project to investigate controls for African Cassava Whitefly has total funding of $15.75 million from the Gates Foundation. The Natural Resources Institute won the 2014 Times Higher Education Award for International Collaboration of the Year for the project which, in partnership with more than 200 organisations in Africa, has transformed the livelihoods of tens of thousands of smallholder farming families.

The Medway campus also hosts a range of professional health-related courses at the Faculty of Education & Health. In addition to its nursing education, the faculty now delivers Paramedic Science in partnership with the South East Coast Ambulance Service.

As part of the joint venture with the University of Kent, plans are now well underway to create a Student Hub for GK Unions and a major green initiative will see the commissioning of a 0.5 MW glycerol-fuelled combined heat and power system to provide the base load of heat and power for the campus.

In the community, through the Faculty of Engineering & Science, the university is sponsoring three University Technical Colleges:
- Royal Greenwich UTC - opened in 2013
- Leigh UTC - opened in 2014
- Medway UTC - located adjacent to the Medway Campus and opening in September 2015
3.3 Canterbury Christ Church University

The Medway campus of Canterbury Christ Church University (CCCU) houses the Faculty of Health and Wellbeing (formerly the Faculty of Health and Social Care) and the Faculty of Education. The structure and content of all faculties have been revised, replacing departments with schools.

The University took over Cathedral Court Annexe in 2012 and is home to the Centre for Careers, Counselling and Professional Development. The upper floor is being developed into a Stem Cell Research Laboratory to be headed by Professor Shetty. The Skills Laboratory in Rowan Williams Court has continued to expand and now includes a Minimally Invasive Surgery dry lab.

New programmes have been validated in response to stakeholder and consumer needs, including the BSc in Paramedic Science; MA in Career Management, MCh in Otorhinolaryngology (ENT); an MSc in Anaesthesia (Perioperative) - subject to validation in March 2015; a Top-up to MSc Speech and Language Therapy and a PGCert in Musculo-skeletal ultrasound. Early Years Programmes were revalidated to form a suite of interlinked programmes. A new BA and MA in Special Educational Needs and Inclusion is now available.

CCCU has a wide ranging portfolio of research at undergraduate, postgraduate and doctoral level, with projects being carried out both nationally and internationally. A project funded by HEIF provides a network for those working in the field of careers. Collaboration is ongoing with the University of Kent for research across the health and care economy to enhance cross-sector research for the benefit of the local and regional population. Partnership for the purposes of education and research in cell technology continues with colleagues in Korea and India.

Key stakeholder partnerships, including Medway Children’s Action Network, continue regionally and nationally. International industry and education partnerships have increased, with major work and programmes being delivered abroad. Teach First continues to expand its student numbers.

Key appointments:

- Prof. Rama Thirunamachandran: Vice Chancellor and Principal
- Debra Teasdale: Dean of the Faculty of Health and Wellbeing
- Dr. Eleni Hatzidimitriadou: Head of School of Public Health, Midwifery and Social Work, Faculty of Health and Wellbeing
- Anne Chant: Assistant Director of CCPD
- Peter Milburn: Director, Institute of Medical Sciences, Faculty of Health and Wellbeing
- Prof. Anan Shetty: Prof. of Orthopaedic Surgery and Director of Research, Institute of Medical Sciences.
- Dr Sue Plummer: Campus Director
3.4 Drill Hall Library

In the last two years a number of developments designed to improve the student experience of using the Drill Hall Library (DHL) have been initiated and delivered:

Opening Hours
DHL now opens on a 24/7 basis for around three months per year when students are revising for and taking exams. The library is open almost every weekend and on several bank holidays. Self-service technologies allow students to make full use the library whenever it is open.

Printers and PCs
New printers and PCs were purchased to replace the existing ones throughout the library, enabling students to work faster and more efficiently. The new machines use less power, thereby reducing DHL’s environmental impact.

iPad trial
In 2014 an innovative pilot scheme was launched to loan out fifteen iPads to Medway-based students. The scheme proved very popular, but labour-intensive to manage. A follow-on project is due to commence in 2015 to review DHL’s entire mobile device portfolio and management infrastructure, allowing investment in a new generation of mobile computing technology to be made available to students.

Group Study Rooms
DHL group study rooms DA004 and DA005 were completely transformed during the summer of 2014. These bookable rooms were redecorated and equipped with state of the art technology to help students practise presentations, including:

- 65” mobile, height-adjustable, interactive touchscreen
- 10-seater table with PC and monitor, with dual display between the table and touchscreen
- wireless presentation facility

Pilkington Building Teaching Space upgrades
Teaching equipment located in rooms on the ground floor was upgraded during 2013, followed by a full upgrade of the eight first floor rooms 2014. Old equipment was replaced with a consistent specification, including sturdy, lockable lecterns, new control panels, projectors, blu-ray players, audio and full HDMI capability. Repeater screens were installed in PK011 and PK130, leading to higher quality facilities in all Pilkington teaching spaces.

Art Commission in the Archibald Hay Mess
DHL created an opportunity for a local artist to create a piece for display in the library café, Archibald Hay Mess. The brief was for an artwork that would draw inspiration from the local community (past, present and future), the history of the Drill Hall and Chatham Maritime heritage. This resulted in a brand new wall mural by the artist Wei Ong, a.k.a. ‘Silent Hobo’. An evening reception was held in October 2014 to mark the commission and was well attended by a wide range of staff and students.
3.5 GK Unions

GK Unions (Greenwich and Kent Students' Unions Together) is a partnership between the University of Greenwich Students’ Union and Kent Union at the Medway campus. It is formally governed by the GK Unions Partnership Board, which includes representation from both institutions.

GK Unions is run for students by students to ensure that they have a voice, fulfil their potential and get the most from their university experience.

Services provided include:
- **Activities Centre** – sports, volunteering and societies
- **Advice Centre** – confidential, impartial advice on issues such as housing and visas
- **Coopers Bar** – the SU bar, offering food, drink, entertainment and live events
- **Essentials** – convenience store

Through the Activities Centre, students are empowered to run twenty-seven societies and take part in regular ‘Give It A Go’ sporting activities. Fourteen sports clubs from the Medway campus participate weekly in the British Universities & Colleges Sport league.

Promoting student voice is a pivotal role for GK Unions. The Medway campus now has 144 University of Greenwich and 56 University of Kent Student Course Representatives in post, all based at Chatham Maritime. The website has been redesigned and new promotional materials have been produced to ensure that the GK Unions message reaches all key campus stakeholders.

In 2014, students were supported to run awareness campaigns including Independent Learning Plans, World Aids Day, Mental Health Awareness Day, International Day for Students with Disabilities and Safe Sex Week. In February 2015, a Refreshers Fair featuring over 50 information stalls showcasing student clubs, societies and local community organisations attracted 1451 visitors.

GK Unions has an active role in the ongoing C4 Student Hub development, having representation in the Student Hub Project Steering Group and leading the consultation with students to ensure that their views inform the design of the new facility.
3.6 Development of Building C4 Student Hub

Fanshawe Project Management have been appointed to oversee the re-development of the disused Swimming Pool building C4, located close to the Drill Hall Library.

The substantial Grade 2 listed building will be transformed into a multi-purpose Student Hub, with the express purpose of enhancing the student experience at the Medway campus.

Fitted out with a café bar, AV/IT sound system and flexible performance/events space, the Student Hub will be the flagship venue on campus for informal socialising and dining, societies, entertainment and nightlife.

With a total budget in excess of £4 million, the design of the new shared-use facility has been informed by consultation with student representatives and through pop-up feedback sessions.

GK Unions will take up residence in the C4, to provide support and information at the centre of the student community.