



## **SEEDA Annual Report (No. 7)**

**July 2011**

## **1. Executive Summary**

The Universities at Medway is comprised of the University of Greenwich, the University of Kent, Canterbury Christ Church University and Mid Kent College, all located on the conjoint campus in Chatham Maritime. The campus has a student population of 6,861 fulltime equivalents, which are supported by 618 academic, administrative, technical and other support staff.

All funding milestones related to the Campus were met by September 2006, two years ahead of schedule. The only target that remained outstanding was in relation to the student numbers that needed to be achieved by 2012/13, and this target has been met in 2009/10, three years ahead of schedule.

# 1. Outputs in relation to the project

## 1.2 Student Outputs

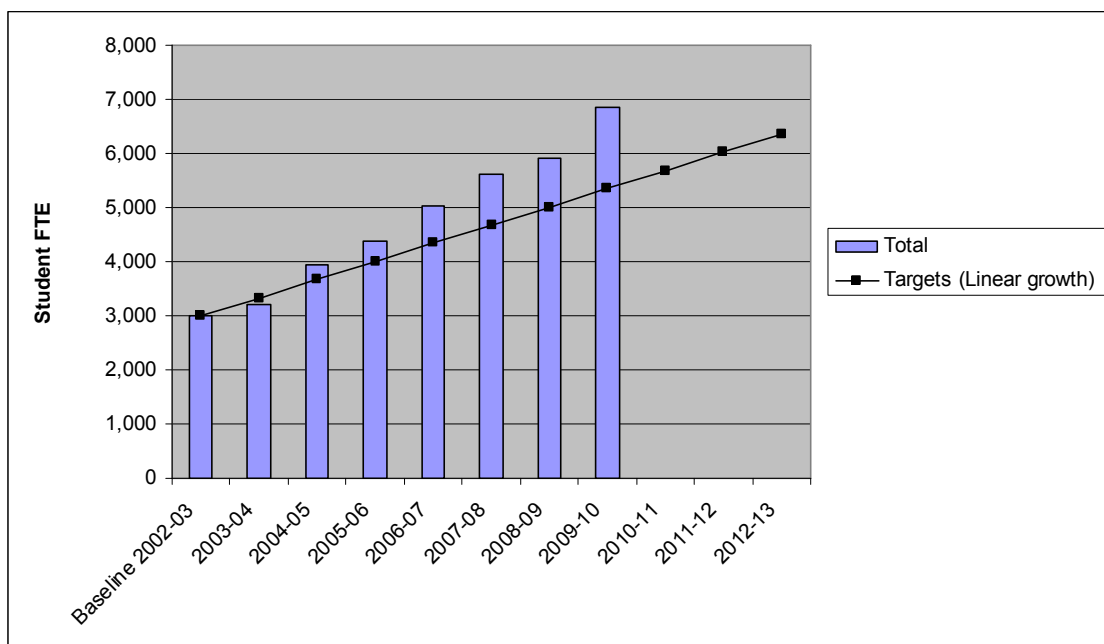
Reporting Period: Year 7, Academic Year 2009-10  
 (Ref: Funding Agreement, Schedule 3, Part 3, Page 30)

The SEEDA target requires that “an additional 3,355 FTE students shall be registered for the programmes of HE and FE study at the Universities’ Campus in the academic year of the Final Monitoring Date (31 March 2013) in addition to the baseline number of Existing Campus Students.”

The annual target has once again been exceeded, and furthermore, the overall target of 6,352 FTE students that needed to be achieved by 2012/13 has been reached in 2009/10, three years ahead of schedule.

	Baseline 2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13
Total	2,997	3,206	3,942	4,380	5,016	5,626	5,923	6,861			6,352
Targets (Linear growth)	2,997	3,333	3,668	4,004	4,339	4,675	5,010	5,346	5,681	6,017	6,352

### Year 7: Academic Year 2009-10



(2009-10 figures based on 2009 HESA return)

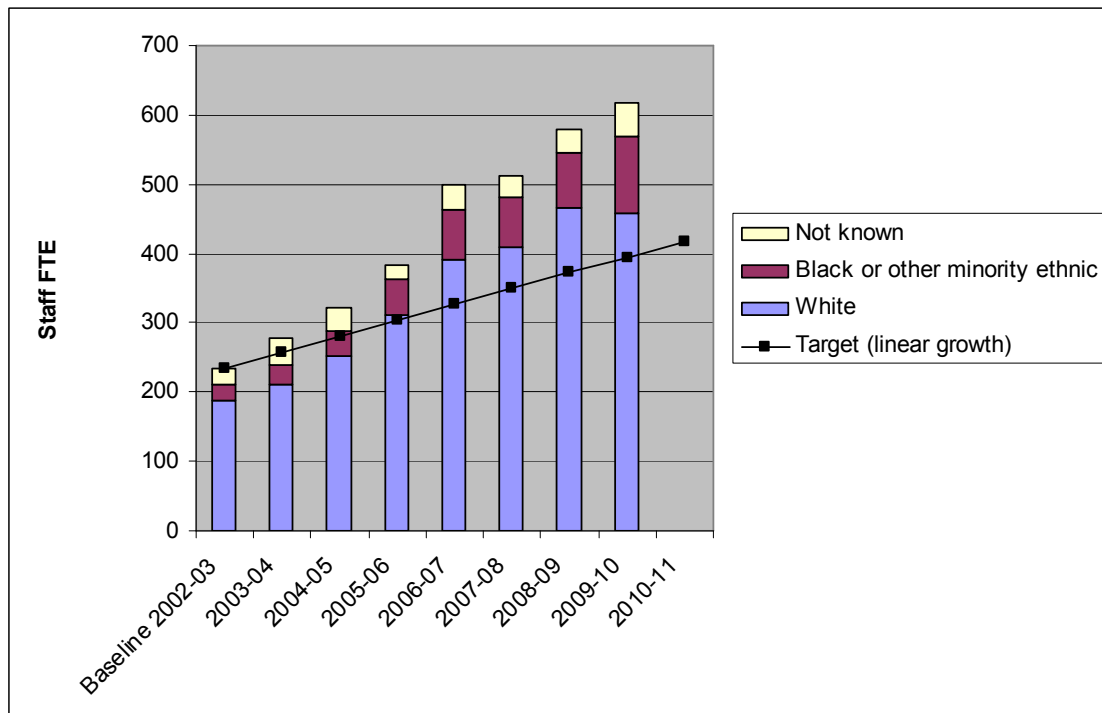
## 1.2 Job/Staffing FTE outputs

Year 7: Academic Year 2009-10

The SEEDA target requires that “an additional 182.4 FT or FTE equivalent jobs shall be created directly from the Project from 1 August 2003 to the academic year 2010-2011 in addition to the number of existing jobs on the Universities’ Campus for the academic year 2002-2003.” [...]

	Baseline 2002-03	2003 -04	2004- 05	2005- 06	2006- 07	2007- 08	2008- 09	2009- 10	2010- 11
White	188	211	252	312	392	410	467	458	
Black or other minority ethnic	22	29	37	50	71	72	79	111	
Not known	25	38	32	21	36	31	32	49	
<b>Total</b>	<b>235</b>	<b>277</b>	<b>321</b>	<b>383</b>	<b>499</b>	<b>513</b>	<b>578</b>	<b>618</b>	
Target (linear growth)	235	258	280	303	326	349	372	394	417

Year 7: Academic Year 2009-10



## **2. Progress Report on the Building and Development aspects of the Medway Campus**

### **2.1 Background**

The Universities at Medway Campus at Chatham Maritime has continued to develop both structurally and in the facilities it offers for current students, potential students and staff.

### **2.2 Milestones in relation to the development and construction aspects of the project**

All milestones relating to the development and construction aspects of the project have been met and are detailed in full in Appendix 1 of this document.

### **2.3 Buildings Update since the Previous Report**

During the summer of 2010 the Drill Hall Library benefitted from further development as a result of the allocation of £498,000 remaining from the SEEDA project budget. The funds were used to develop a social learning zone, to introduce RFID, a new self service system and remodel the library foyer.

All of the 85,000 stock items were RFID tagged over a period of three weeks in the summer of 2010 and three Intellident self-service kiosks went live on September 1<sup>st</sup>. The new student support area, located in the heart of the group study zone, provides a good standard of accommodation for the DHL staff to offer support to students. Three additional group study rooms have been set up and two further training rooms allow librarians and IT staff to offer workshops. When the rooms are not booked for training they are available for students to use giving access to an extra 48 PCs. The social learning zone is now called the Archibald Hay Mess – Archibald Hay was the youngest rating killed in the bombing raid on the Drill Hall on September 3<sup>rd</sup> 1917, and at just seventeen and a half years old he had lied about his age in order to join up.

The Drill Hall Library was also highly commended by the 2010 SCONUL Library Design Award, as a library which is “open plan, fluid and flexible to respond to new demands.” The SCONUL Library Design Award was introduced in the 1970s to draw attention to the importance of designing libraries in national and university Institutions in ways which would benefit both library users and staff. Over the years, the awards are considered to have contributed to the improvement of standards of library design and functionality. The awards are made retrospectively by the SCONUL Executive Board on the recommendation of a small panel drawn from its Working Group on Space Planning. The Panel noted that “the staff and users [of the Drill Hall Library] are passionate about the space and the history of the building.”

### **2.4 Site Acquisition**

The Universities of Greenwich and Kent have continued discussions with SEEDA regarding the development of the C4 site with a view to redeveloping the existing derelict swimming pool to provide additional flexible teaching space for the campus. A Joint

Development Group has recently been established to specify a brief for the development and agree a way forward for the jointly managed project.

The University of Kent is continuing to expand further into the adjacent Historic Dockyard with the development of a number of buildings to provide facilities for the School of Arts, the first group of buildings being completed for occupation in September 2011. The University of Kent also took on a proportion of the Compass Centre in January 2011 to house the Kent Law School and the Centre for Professional Practice, thus releasing space in the Medway Building for other academic Schools to grow.

## **2.5 Management Structure**

The management structure governing the Universities at Medway continues as previously reported and is overseen by the Campus Management Board and also served by the Campus Operations Committee and the Drill Hall Library Management Board, both of which report directly to the Campus Management Board. Set out below are the terms of reference for each. In addition, the Universities at Medway Students Association (UMSA) have a dotted reporting line into the Campus Management Board.

### **2.5.1 Campus Management Board**

- To manage strategic and operational joint decisions relating to project management and ongoing campus/site developments.
- To manage and monitor joint and campus-wide services.
- To provide a joint management board to which the Campus Operations Committee and Drill Hall Library Management Board report.
- To agree budgets and review cash flow forecasts for joint activities, including all joint buildings on the Medway Campus.
- To meet three times per year (every 4 months), or as required.

### **2.5.2 Campus Operations Committee**

- To be responsible to the Campus Management Board for the effective and efficient operations management of the joint campus buildings and joint campus.
- To monitor and review maintenance and estates services across the campus.
- Identify areas of collaboration to enable improved services or cost effective approach to delivering services.
- To ensure that information is shared between institutions, for example; key events/open days/exams and space management issues.
- To ensure that crisis management and central communications are regularly reviewed and updated.
- To report to the Campus Management Board and advise on operational development plans and improvements, including community relations.
- To meet six times per year (every 2 months), or as required.
- Current issues being addressed by the Operations Committee include transport, recycling policies and community engagement.

### **2.5.3 Drill Hall Management Board**

- To oversee the Learning Resource Centre's implementation of Greenwich, Kent, and Canterbury Christ Church University's academic policy, quality assurance, strategic and operation planning and annual reporting;
- To oversee related costs and budgets;
- To agree the appointment of new Learning Resource Centre staff;

- To oversee implementation of agreed policy and practice, together with other significant cross board developments;
- To report decisions to the Campus Management Board;

## 2.6 Transport and Sustainability

The Universities continue to meet and monitor existing transport planning agreements in line with local 106 agreements and continue to engage with organisations like Chatham Maritime Trust, SEEDA and commercial and residents' groups in Chatham Maritime in order to address the problems surrounding vehicular and public transport access to the area. Furthermore, from September 2011 the 116 Arriva bus route is scheduled to begin running through the campus from Chatham to Hempstead Valley, calling at both Chatham and Gillingham railway stations.

A Travel Plan is still under development with a collaborative working group consulting as necessary with staff, students, Medway Council and the private sector to investigate sustainable solutions to cover current and future transport needs.

## 2.7 Academic Developments and Achievements

**Canterbury Christ Church University** now offers the Masters programmes in 'New Leaders in Early Years' designed to attract and retain high quality graduates from any discipline into the early years sector to improve the life chances of all children. Fully funded by CWDC and only available at the Medway campus, participants undertake a mixture of taught sessions and work placements. Successful candidates receive an MA in Early Years and EYPS at the end of the two year programme. Sponsors and supporters of the programme include Maverick Television, OMEP (World Organisation for Early Childhood Education), Kent County Council and Medway Council.

**The University of Kent** appointed new professors at Medway campus as it strengthened its research capability. Kent Business School; the School of Arts; the School of Social Policy, Sociology and Social Research; Kent Law School and the Centre for Sports Studies had new professors starting during 2010-11. Kent Law School and the Centre for Professional Practice moved into the Compass Centre, freeing up space at the Medway building for Kent Business School and the Centre for Sports Studies. The year also saw the first journalism student to win the Sky Bob Friend Memorial Scholarship at the Medway-based Centre for Journalism secure a full-time job on a newspaper – four months *before* he graduated.

**The University of Greenwich** is carrying out more research and consultancy projects than ever before, with income in this area leaping by 60 per cent over the last two years to an annual figure of £15.3 million. Projects have included better drugs to treat cancer, advances in agriculture to help feed the developing world, and latest computational models to develop more energy efficient electronic products. Four new professors have joined the School of Science, all of whom previously held senior positions in industry and in higher education. The university is also investing in new academic posts at Medway, with a focus on sports science, biomedical science and a range of engineering disciplines.

## APPENDIX 1

### Milestones in relation to the development and construction aspects of the project

#### 1. Preliminary funding milestones

(Ref: Funding Agreement: Schedule 3; Part 1; Page 29)

	<b>Action</b>	<b>Milestone Date</b>	<b>Achieved</b>
1	Acquisition of and grant of lease for Site C3 (Former Drill Hall)	31-12-04	Yes
2	Acquisition of and grant of lease for Site C2 (Former Canteen Building)	31-12-04	Yes
3	Obtaining Planning permission and listed building consents for Phase 1 A works: a) refurbishment and conversion of Drill Hall b) refurbishment of the retaining wall and steps on Central Avenue.	31-07-04	Yes
4	Tendering the construction contract for the Phase 1 A works: a) refurbishment and conversion of Drill Hall b) refurbishment of the retaining wall and steps on Central Avenue.	31-07-04	Yes
5	Start 'on-site' works for Phase 1 A works: a) refurbishment and conversion of Drill Hall b) refurbishment of the retaining wall and steps on Central Avenue.	30-09-04	Yes
6	Satisfactory completion of the Phase 1 A works a) refurbishment and conversion of Drill Hall b) refurbishment of the retaining wall and steps on Central Avenue.	30-09-06	Yes
7	Start of the refurbishment and provision of Phase 1 A works: c) refurbishment and provision of additional pharmacy laboratories	31-03-06	Yes
8	Opening of the Drill Hall Site C3 for students and community use	30-09-06	Yes



## 2. Secondary funding milestones

(Ref: Funding Agreement: Schedule 3; Part 2; Page 29)

	Action	Milestone Date	Achieved
1	Obtain planning permission and listed building consents for the works in:  1. Phase 1 B – New building on Site D5 2. Phase 2A a) Refurbishment of former Canteen Building on Site C2 b) part refurbishment of Nelson Building and ancillary works on Greenwich campus 3. Phase 2B – construction of new access road from Johnson Avenue across Site D3	30-06-06	Yes  Yes Yes Yes
2	Tender for: 1. Phase 1 B – New building on Site D5 2. Phase 2A a) Refurbishment of former Canteen Building on Site C2 b) part refurbishment of Nelson Building and ancillary works on Greenwich campus 3. Phase 2B – construction of new access road from Johnson Avenue across Site D3	31-07-06	Yes  Yes Yes Yes
3	Commence on site for: 1. Phase 1 B – New building on Site D5 2. Phase 2A a) Refurbishment of former Canteen Building on Site C2 b) part refurbishment of Nelson Building and ancillary works on Greenwich campus 3. Phase 2B – construction of new access road from Johnson Avenue across Site D3	31-07-06	Yes  Yes Yes Yes
4	Satisfactory completion of: 1. Phase 1 B – New building on Site D5 2. Phase 2A a) Refurbishment of former Canteen Building on Site C2 b) part refurbishment of Nelson Building and ancillary works on Greenwich campus 3. Phase 2B – construction of new access road from Johnson Avenue across Site D3	30-09-08	Yes  Yes * Yes Yes *
5	Opening of refurbished former canteen building – phase 2A a)	30-09-08	Yes *
6	Opening of link road – Phase 2B	30-09-08	Yes *
7	Opening of buildings – Phase 1B	30-09-08	Yes

\* 2 years ahead of target