



Annual Campus Report (no. 9)

For Reporting Year 2015-16

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1. Executive Summary

The Universities at Medway comprises the University of Greenwich, the University of Kent and Canterbury Christ Church University, all located on the conjoint campus at Chatham Maritime.

The development of the new Student Hub has continued apace during 2015/16, with the conversion of the derelict C4 swimming pool building into a multi-purpose facility for students. The Student Hub is due for completion in late 2016 in time for the start of the spring term in January 2017.

The Universities at Medway are grateful to the donor of an annual bursary specifically for students studying at the Medway campus from all three of the Institutions, which is now in its second year of operation. This bursary continues to help transform the lives of many students who have benefited from this donation.

The work of the University Chaplain, Sally Apokis, has continued to have a positive and beneficial impact on the students and staff of the Medway campus. Sadly, Sally has recently returned to her home country of Australia but the process of appointing a new University Chaplain is underway, which is a partnership appointment between the Universities and Rochester diocese.

The nearby Chatham Waters development is now coming to fruition with an Asda supermarket now fully open, and which is of benefit to the students in the adjacent Halls of Residence, and staff as well as the local residents and community. The University Technical College, of which the University of Greenwich is a sponsor, is also now open on the site, admitting its first students in September 2015. Further development at Chatham Waters is planned including a hotel and residential homes.

The Universities continue to work with our local partners, most notably Chatham Maritime Trust, and support many local events, such as the Medway Food & Drink Festival with the Drill Hall Library submitting a team for the Dragon Boat Race. The campus has also hosted an ITV debate on the EU Referendum. The Universities of Kent and Canterbury Christ Church - in collaboration with other local stakeholders including health trusts, clinical commissioning groups, and Medway and Kent County Councils - have established Kent and Medway Health Partners (K&MHP). K&MHP has the objective of enhancing health and social care research across Kent and Medway, thus developing a sustainable research and innovation culture that will generate significant health gains and improvements in service delivery in our region and beyond. In another exciting new collaboration between the Universities at Medway, April 2016 saw the launch of the postgraduate diploma in Physician Associate Studies, which is jointly delivered by the Medway School of Pharmacy (Kent/Greenwich), and the Institute of Medical Science (CCCU). In due course we anticipate that this programme will bring an additional 50 postgraduate students to the Medway campus, and that it will act as a catalyst leading to additional collaborative opportunities in health-related areas. Furthermore the annual Pride in Medway Awards are held on campus each year, of which Kent is a sponsor along with other local businesses and organisations.

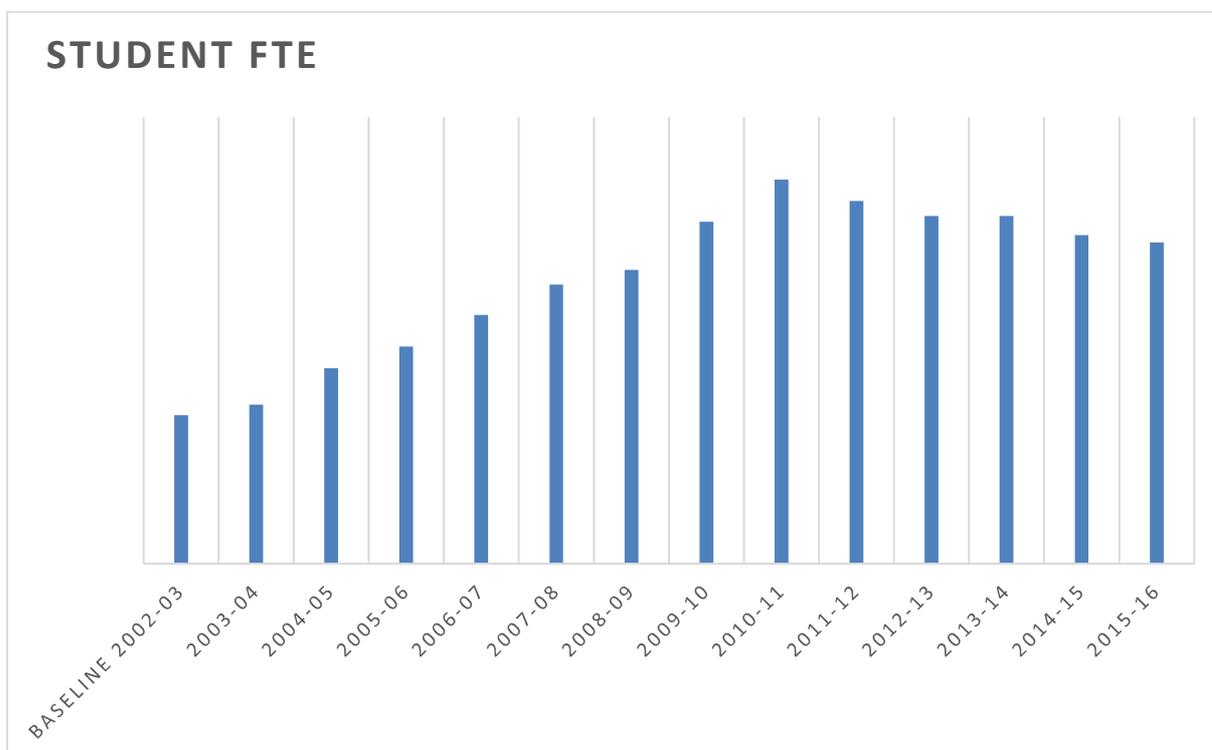
2. Outputs in relation to the project

2.1 Student Outputs

Reporting Period: Academic Year 2015-16

The figures stated below are the combined total Full Time Equivalent (FTE) students from all three Universities at Medway.

	Baseline 2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
Total	2997	3206	3942	4380	5016	5626	5923	6894	7743
	2011-12	2012-13	2013-14	2014-15	2015-16				
Total	7313	7088 *	7010 *	6623 *	6472 *				



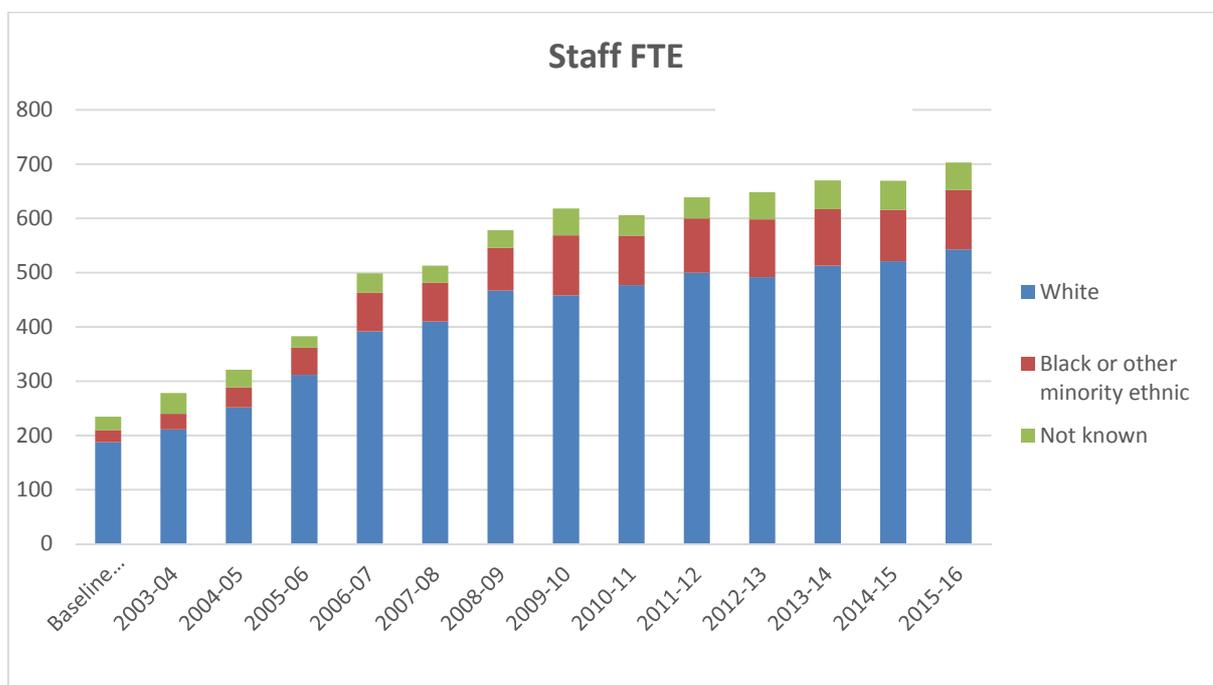
*MKC student numbers are no longer included.

2.2 Job/Staffing FTE Staff Outputs

Reporting Period: Academic Year 2015-16

The figures stated below are the combined totals of Full Time Equivalent (FTE) staff from all three Universities at Medway, broken down by ethnicity.

	Baseline 2002-03	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11
White	188	211	252	312	392	410	467	458	477
Black or other minority ethnic	22	29	37	50	71	72	79	111	91
Not known	25	38	32	21	36	31	32	49	38
TOTAL	235	277	321	383	499	513	578	618	606
	2011-12	2012-13	2013-14	2014-15	2015-16				
White	500	492 *	513 *	521 *	553 *				
Black or other minority ethnic	100	106 *	104 *	95 *	109 *				
Not known	39	50 *	53 *	53 *	51 *				
TOTAL	639	648 *	670 *	669 *	703 *				



*MKC staff numbers no longer included

3. General Campus Update

3.1 University of Kent

A £3.8m development at The Historic Dockyard, Chatham has provided exciting new facilities for students, staff and the wider community. In September 2015, ready for the new academic year, Kent Business School moved to the newly-refurbished Sail & Colour Loft, originally built in 1723. This move freed up space in the Medway Building at Pembroke (KBS Medway's former home) for the School of Computing and the School of Sport and Exercise Sciences which are both looking to expand. It also increased the number of students based at the Historic Dockyard from around 320 (when the School of Music and Fine Art was the only School there) to over 800, i.e. about 28% of Kent's student population at Medway. Whilst the Sail & Colour Loft was being refurbished, the Royal Dockyard Church, built in 1808, was transformed into a flexible lecture theatre (316 seats, 200 of which are fully retractable) and performance space. Besides being our largest lecture theatre at Medway, the Church will provide a superb venue for conferences, concerts and other events. One of the first events to be held there was the Bob Friend Memorial Lecture hosted by the Centre for Journalism. Others included a concert by SMFA students who performed the B-side of The Beatles' Abbey Road album, the annual conference of the British Forum for Ethnomusicology and the University's Employability Points Rewards Evening - the first time that this event had been held at Medway.

The Sail & Colour Loft and Royal Dockyard Church developments are excellent examples of positive conservation and adaptive re-use of historic buildings, reflecting the strong partnership between the University of Kent, Chatham Historic Dockyard Trust and Historic England. During the year work also started on converting the Galvanising Shop into the University's main reception point at the Historic Dockyard, complete with a café and performance space for small concerts etc. The refurbished Galvanising Shop will be fully operational in October 2016.

3.2 University of Greenwich

In 2015/16 Greenwich celebrated 20 years at Medway. Much has changed over the last 20 years from when in 1996, several hundred students moved to Medway as the Natural Resources Institute became part of the University of Greenwich and in doing so the Pembroke site became a campus of the University. However the campus acquired in 1996 bears little resemblance to the vibrant campus community of today. In addition to the significant investment by Greenwich and the University of Kent, this has been achieved not only by the growth in student numbers but through the close working relationships between the universities of Greenwich, Kent and Canterbury Christ Church at a campus operational level. In addition we are now in the situation where the majority of staff were recruited to Medway positions. The result is now a campus that has a much stronger sense of campus community and a tangible integration of the student body.

With the Faculty of Engineering and Science, that includes the joint School of Pharmacy with the University of Kent, now well established, the staff and student numbers remain broadly stable compared to the significant growth in the initial years at Medway although continued modest growth is planned over the next few years particularly through the introduction of new curriculum. The Faculty of Engineering and Science together with health programmes of the Faculty of Education and Health bring the current student population head count to approximately 5000.

In 2015/16 further campus enhancements took place, most notably the start of work on the new student hub jointly with the University of Kent. In addition the Engineering laboratories were reconfigured to facilitate the delivery of the new common year 1 engineering curriculum.

With respect to academic matters, the research of the NRI received a further accolade with the award of the Queen's Anniversary Prize for further and higher education for its work on cassava. Curriculum developments included the launch of the first Degree Apprenticeship in the University and agreement to proceed with the development of Chemical Engineering as a new academic discipline.

Notable campus events included the hosting Robot Wars for the first time and the hosting of the Kent UCAS exhibition in June. The programme of Faculty open lectures have continued to be popular. Off campus, the Greenwich sponsored UTC opened but with students making use of our facilities during their induction and throughout the year.

3.3 Canterbury Christ Church University

The Medway campus of Canterbury Christ Church University (CCCU) hosts staff teams from the Faculty of Health and Wellbeing and the Faculty of Education (including Teach First).

Our teams offer professional and pastoral support to students studying within the disciplines of Medicine, Nursing and Midwifery, the Allied Health Professionals, Public Health, Social Care, Early Childhood Studies, Teaching and continuing professional development for employees, volunteers and activists within the healthcare, public health, social care, early childhood and teaching professions.

CCCU presence at Medway has spread from single occupancy of Rowan Williams Court, to encompass two wings of Cathedral Court and the St Georges Centre, and provides high quality office, teaching and research space to staff and students. During 2016, we have upgraded our 'Simulation Suite' creating a distinctive high quality interactive learning environment across an entire floor and we have expanded research capacity within our Stem Cell Research and Advanced Bio-Engineering Laboratory (SCRABEL).

Within the Faculty of Education, a number of bespoke programmes and activities have taken place at the Medway campus, or in the Medway Unitary Authority, as a result of partnerships. As part of a multi professional partnership a GP trainee and teacher trainee combined workshop on the assessment of children was offered which received very positive feedback and has led to further requests for shared workshops. A bespoke 'Negotiated Project: Speech, Language and Communication Development for Medway Schools', which is a combined Health and Education initiative, led to action research projects with Masters credits being awarded. An 'Action Research for Leadership Development' project has commenced involving a number of new and aspiring middle and senior leaders from schools in Medway. This project involves the participants undertaking action research to develop their practice and impact as leaders. Each will identify an action research project which they will run at their school. With another partner we run subject knowledge enhancement for serving teachers which enables them to teach Mathematics, Physics and MFL. Colleagues based at the Medway campus won a UNHCR bid to provide training of careers staff in Budapest.

Our offer at the Medway campus continues to place us at the forefront of supporting and developing practice with the following programmes being revalidated/validated for delivery from Sept 2017 in response to changing stakeholder and consumer needs:

- Cert HE in Health and Social Care Studies
- FD in Health and Social Care
- FD Childhood Studies
- FD Childhood Studies with SEN
- FD Early Childhood Education and Care
- BA Childhood Studies
- BA Early Childhood Education and Care
- BA Early Childhood Studies
- BA Education and Learning
- BA Primary Education (PT Progression Route)
- BSc Nursing (Adult)
- BSc Nursing (Child)
- BSc Nursing (Mental Health)
- BSc Midwifery
- BSc Hons Diagnostic Radiography
- BSc Hons Operating Department Practice
- BSc Hons Paramedic Science / BSc Paramedic Practice

PGDip Pre-registration Speech and Language Therapy (delivered with University of Greenwich)
MA Career Management
MA Early Childhood Education
MSc / PgDip Physician Associate Studies (delivered with University of Kent)
MCh in Surgery (Orthopaedics and Regenerative Medicine)
MCh in Surgery (Urology)
MCh in Surgery (Otorhinolaryngology)
MCh in Surgery (Ophthalmology)

Key local stakeholder partnerships include; Medway Maritime NHS Foundation Hospital Trust, Dartford and Gravesham NHS Foundation Hospital Trust, Maidstone and Tunbridge Wells NHS Trust, Kent Community NHS Foundation Trust, Kent and Medway Partnership NHS Trust, Medway Healthcare, Medway Council, Medway Children's Action Network, and Primary and Secondary Schools and colleges across the region. International Partnerships continue to be sustained and increased, with work being delivered abroad in Vietnam, Malaysia and the University of Nitte in Mangalore.

CCCU continues to develop a wide ranging portfolio of research at undergraduate, postgraduate and doctoral level, with projects which impact locally, nationally and internationally.

New Appointments:

Prof K. Ranegokar – Lead for Clinical Innovation, IMS
Prof Abdol Taverbie – Strategic Medical Advisor for the development of Medical School, IMS
Sue Graham, Programme Director Physician Associate Studies, IMS
Pam Trangmar, Lecturer, Physician Associate Studies, IMS
Dr Michael East, Clinical Lecturer, Physician Associate Studies, IMS
Dr Xiaomei Lu, Post-Doctoral Research Scientist, Stem Cell Technology, IMS
Dr Hany Wisa, Clinical Lecturer, Physician Associate Studies, IMS
Amunlot Dhillon, Clinical Lecturer, Physician Associate Studies, IMS

3.4 Drill Hall Library

In 2015 the library launched its first strategy document, designed to steer the service and help it to meet the needs of the three Medway partner universities. This is available via the library website, and it describes the vision, mission and values of the library team.

An event marking the 10th anniversary of the library's official opening took place in February 2016, attended by a wide range of staff and students from across the Medway partnership.

Services that Empower

The Drill Hall Library service is now open more extensively than ever before, and spring 2016 saw the library trial early morning opening 7 days a week, in addition to 14 weeks of 24/7 opening over exams and revision periods

In 2016 the Library User Group moved one of its usual meetings onto the library floor, which greatly increased the amount of interaction staff were able to have with students about their views of the library service. This will now become a regular feature of staff engagement with students.

Study Environments

Recent large investment in reconfiguring the furniture layout of the library has improved each of the three study zones. This has increased the overall number of study spaces, as well as creating more naturally silent and quiet spaces. The library has also improved the Group Zone, and allowed cold food to be consumed in the Group spaces for the first time.

Two rooms have been converted from staff use into Group Study Rooms with furniture and technology that promotes collaborative study.

Partnerships

An innovative, unified approach to library systems is being explored that could see library services at Medway extended and integrated deeply across the Medway partners. This exciting development could deliver significant improvements for Medway staff and students.

In September 2015 the library unveiled a series of reproductions of Medway-related dramatic theatre posters from University of Kent's Special Collections outside the library's Group Study Rooms.

Technological Infrastructure

A wi-fi service for external visitors to the Drill Hall and Pilkington Building has been introduced that allows internet access to non-academic visitors or those without an Eduroam account.

Lecture capture equipment has been fitted to all lecture theatres and classrooms in the Drill Hall and Pilkington shared teaching spaces

Library Resources

The Academic Support team have begun reviewing the overall quality of the library's collections, and documenting policies for future collection development in the library. These policies tackle issues such as the potential of electronic formats, how to ensure the library

holds sufficient depth and breadth across relevant disciplines, and how to manage the collection in the long term.

3.5 GK Unions

Introduction

GK Unions (Greenwich and Kent Students' Unions Together) is a partnership on the Medway campus between the University of Greenwich Students' Union and Kent Union. It is formally governed by the GK Unions Partnership Board, which includes representation from both institutions.

GK Unions is run by students for students to ensure that they have a voice, fulfil their potential and get the most from their University experience at Medway. GK Unions services provided include:

- Activities Centre – sports, volunteering and societies
- Advice Centre – confidential, impartial advice on issues such as housing, finance and academic
- Coopers Bar – the SU bar, offering food, drink, entertainment and live events

Student-led Societies

This year GK Unions students have been empowered to run 41 student-led societies – with society membership rising by over a third over the academic year to 968 student subscriptions. There has been a broad range of student-led societies - ranging from the Freeride Society (adventurous sporting activities) the Chess Society, Get Crafty Society, Medway Amateur Dramatic Society, Sikh Society to the Paramedic Society. The societies with the most student members this year have been the Medway Pharmacy Student Association and the Gaming Society.

One important development for GK Unions societies this year has been the introduction of a student-led Medway-based Raise and Give (RAG) society which has raised £689.11 for the Make a Wish Foundation, Children in Need and Diabetes UK charities and has also run a campus Christmas charity market. Other highlights of student-led societies activities this year have included: Freeride residential trips to Moilets and Tigness, Diversity Fair, ISOC (Islamic Society) Charity Week which raised £1127.14 for Islamic Relief UK, Holi Week celebrations (Hindu Society), Battle of the Bands competition (Music Society) at Coopers, Peace Vigils (Mindfulness and Mediation Society), Gaming Conventions (Gaming Society) and the Medway Pharmacy Students Association and Pharmacology and Physiology Ball.

Student-led Sport

This year there have been 12 GK Unions sports clubs with 15 sports teams and a wide range of opportunities for students to take-part in 'Give-It-A-Go' sport taster sessions.

9 GK Unions sports clubs have participated in the British Universities and Colleges Sports (BUCS) league with an impressive 4 GK Unions sports clubs winning their BUCS leagues: Badminton 1st team, Netball 1st team, Men's Football 1st team and Men's Football 2nd team.

The annual sports Varsity tournament between Team Medway (GK Unions) and Team Greenwich was held on 8th April 2016. Over 200 competitors took part in the tournament and the final score was 6-3 to Team Medway – this is the first time ever that Team Medway has won Varsity – fantastic news and many congratulations Team Medway!

Student-led Volunteering

A record 16,525 hours of GK Union student volunteering hours have been recorded this year on the GK Unions Toolkit with 81 different volunteering opportunities available to students. Examples of volunteering activities that GK Unions students have undertaken this year include: taking part in Riverside Country Park Task Days, making Christmas stockings and Easter baskets for sick children at Medway Maritime Hospital, 'Cleaning for the Queen' and being Freshers' Helpers during Freshers' Week.

Student Voice

A pivotal role for GK Unions on the Medway campus has to been to amplify the work taking place on campus by both Kent Union and the Students' Union, University of Greenwich's student voice teams e.g. course/programme representatives, part-time and full-time elected student officers. The Medway campus now has 144 University of Greenwich and 56 University of Kent Student Course Representatives in post – with both student unions having an elected part-time campus officer dedicated to promoting student voice and experience on the Medway campus.

Student-led events

An essential role for any Student Union is the provision of student-led events and entertainment and this year GK Unions has enabled a record amount of student-led events including Battle of the Bands, Freshers' Fair, Refreshers' Fair and Diversity Fair.

Advice Centre

This year the Advice Centre has offered, booked appointments, at drop in sessions, via email or telephone advice line. This year the e focus of the casework for students studying at Greenwich was academic and for those studying at Kent finance and funding.

Student Hub Development

A new GK Unions Student Hub will open on the Medway campus in September 2016 - so this year has been a busy year of student consultation ensuring that student voice remains at the heart of the Student Hub development.

Here are some artist impressions of the new GK Unions Student Hub:





STUDENT HUB

WWW.GKUNIONS.CO.UK

YOUR STUDENT HUB... YOU SAID, WE DID!



OVER **3500** STUDENTS HAVE VIEWED PLANS FOR THE STUDENT HUB

55 DIFFERENT NAMES SUGGESTED FOR THE NEW STUDENT UNION BUILDING



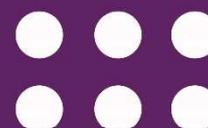
65 DIFFERENT NAMES SUGGESTED FOR THE NEW STUDENT BAR



39 STUDENTS HELPED TO SHORTLIST THE NAMES FOR THE NEW STUDENT BUILDING AND ITS BAR

320

STUDENT INSIGHTS COLLECTED ABOUT THE NEW ARTIST IMPRESSIONS FOR THE STUDENT HUB INTERIOR DESIGN



6

NAMES SHORTLISTED FOR STUDENTS TO VOTE ON FOR THE BUILDING AND THE BAR



682

VOTES CAST TO DO WITH THE STUDENT BUILDING NAME



640

VOTES CAST TO DO WITH THE NEW STUDENT BAR

NAME OF NEW STUDENT BUILDING

2 NAMES DECIDED ON

"STUDENT HUB"

"THE DEEP END"

NAME OF NEW STUDENT BAR

11 CLUBS AND **35** SOCIETIES GIVEN THE OPPORTUNITY TO INPUT INTO THE NEW STUDENT HUB PLANS



MONTHLY E-NEWSLETTERS SENT TO ALL GK UNIONS STUDENTS ON STUDENT HUB PROGRESS

By June 2016 over 550 students have toured the new Student Hub building development on campus to see how the building of the Student Hub is taking place.

More information: www.gkunions.co.uk